

15<sup>th</sup> January 2024

## Table of Contents

1. Wave Money overview

2. Market environment

3. Key performance results

4. Future business plan



# Wave Money At A Glance

## Vision

## Myanmar's leading FinTech

Founded in 2016, Wave Money is the first licensed company as MFS operator in Myanmar

Mass market **focused** with goal of providing mobile based financial services throughout Myanmar

#### **Our Business Units**

#### **Over-the-counter (OTC)**



#### Digital / e-wallet



#### **Our Service Offering**



Money transfer



Airtime top-ups



Bill payment



Cash/ salary disbursement



Cash in & out



Merchant API integration



QR payments

#### **Strategic Priorities**



**Maximize** profitability from **OTC** business



**Scale Digital solutions** 

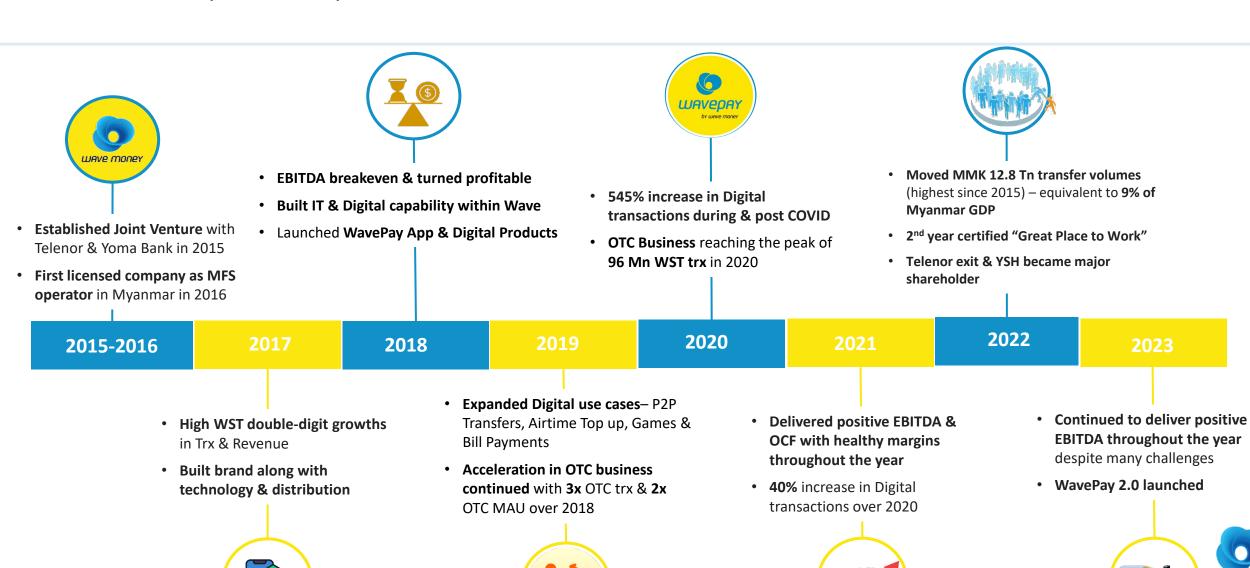


**Digital transformation** 





# Wave Money Journey & Milestones



## Table of Contents

1. Wave Money overview

2. Market environment

3. Key performance results

4. Future business plan



# Overview of Myanmar





54Mn+ Population

( 52% Women and 48% Men)



74Mn+ Mobile Connections

(134% Tele-density)



25Mn+ Internet Users

(46% penetration)



21Mn+ Social Media Users

(38% penetration)

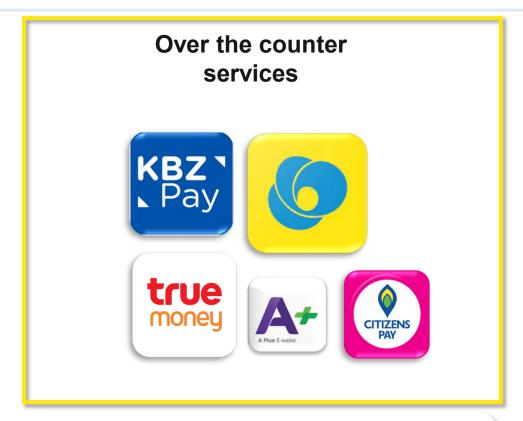


10-15Mn Bank Accounts

(20-30% penetration)



## Mobile Financial Services Landscape



- Traditional money transfer over counter model
- WaveMoney is market leader with 80%+ share
- More players are making attempts to enter this space



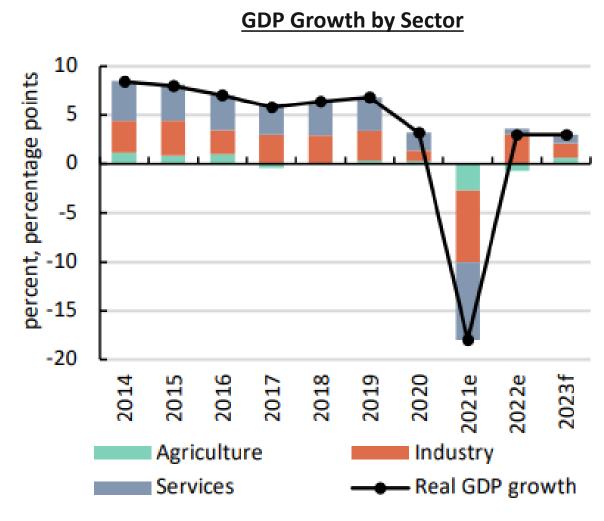
- Highly cluttered mobile money wallet business
- More than 25+ players Operator owned, Bank owned, Individual MFS players etc.
- KBZ Pay and WaveMoney together holds majority of the market.



## Business climate since February 2021 has been highly complex

#### **Enhance Scrutiny of** Banking/cash crisis (Apr'21-Jul'21) Period of high unrest (Feb'21-Compliance (Aug'22 -) • Drastic reduction in cash withdrawal limits, with May'21) tokens introduced to ration banking services NRC capture for OTC transfer Disruption to public services including Move to parallel banking system (i.e. legacy/flexi) services banks due to CDM • Severe physical cash shortage & surcharging on Suspension of basic and level Poverty rate climb above 40% cash services 1 accounts Brain drain begins • Acceleration in the adoption of wallet payments Freezing of bank & mobile wallet including QR accounts by FIU/CBM Feb'21 Mar'21 Apr'21 Jul'21 Aug'22 Oct'22 USD shortage (Jul'21-) **FATF** (Oct'22) **4G ban** (Mar'21-Apr'21) • Sharp depreciation of the Kyat • Enhanced due diligence on AML • All consumer apps & digital services Price hike on commodities and CFT required stopped working • Requirements for the conversion of USD Kyat depreciated to a record low Only half a million households with at the official rate in the immediate aftermath but broadband Resurgence of black market with huge gap recovered a few days later Whitelisting with strict IP control btw market rate vs. official rate MNCs start to exit

# Economy is showing signs of resilience, with macro outlook for the current year looking modestly positive



#### **Key Notes from World Bank**

- 3% GDP growth forecast for 2023
- 13% lower than in 2019 Indicative of persistent impacts of recent shocks on both supply and demand drivers of the economy
- Services sector to see modest growth as inflationary pressure eases. Consumption to create more low-wage service jobs
- Industrial sector to face a slowdown in export demand as import cost of raw materials and power shortages erode price competitiveness
- Agri sector to regain momentum as exports of rice, pulses and maize expected to be robust



Source: World Bank

# We are regulated under the Central Bank of Myanmar (CBM) as a non-banking financial institution



CBM issued Mobile Financial Services Regulations and commenced granting licenses in 2016.

- The Central Bank of Myanmar ("CBM") is actively prioritising the digitalisation of the financial system. The CBM plans to roll out MMQR (interoperable merchant QR payments) at the end of this year, with Wave Money being one of the few pilot partners.
- In August 2022, the Central Bank of Myanmar announced new regulatory requirements on customer KYC and transaction monitoring for mobile financial services. As a result, mobile financial services players are required to terminate the accounts of Level 1 users who have not undergone KYC verification.
- CBM removed certain restrictions on transaction limits and the maximum account balances in 2020 during the pandemic crisis.
   Some cash withdrawal limits were reinstated during the cash crisis in 2021 but they have started to ease again.



## Table of Contents

1. Wave Money overview

2. Market environment

3. Key performance results

4. Future business plan



Despite the challenging market environment, we continued to play an important role in Myanmar's economy

# **Key Performance (April – September 2023)**

# 44% Unbanked

among mobile wallet users

+55,000 Agents

90% geographic coverage

# +220,000 QR Merchants

~2X higher than LY at 100K merchants

# 14% of Myanmar GDP

\$4.5 billion transferred

**48% of OTC** 

transferred to rural areas

101% Increase

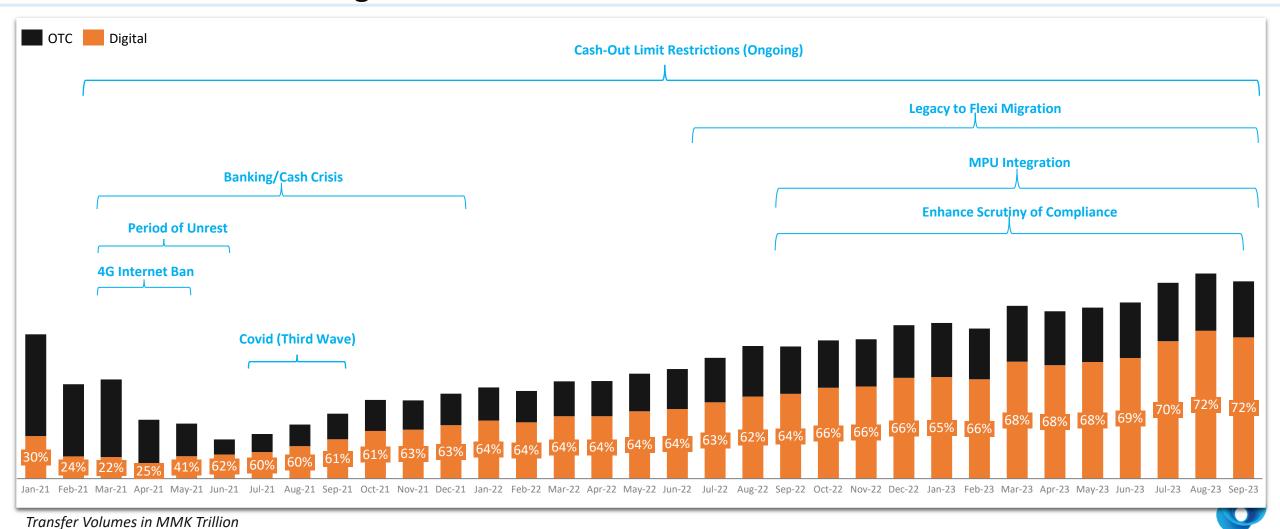
in digital payment volume

\$14 million

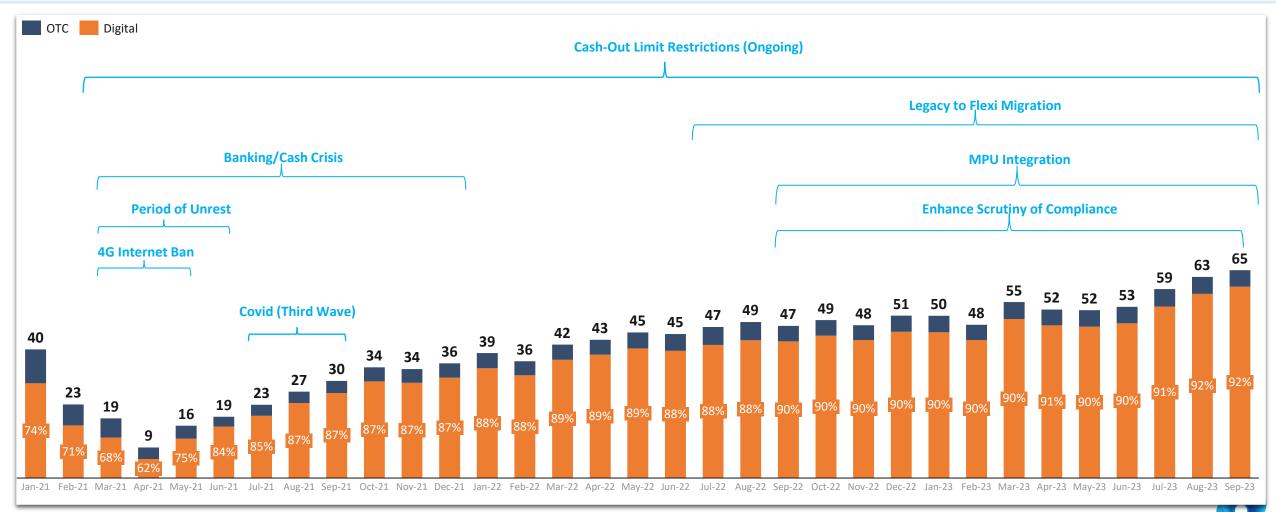
6

paid out as agent commission

Wave transaction volumes recovered to the level in December 2022; Digital volumes crossed over OTC volumes since Covid and accelerated more than OTC volumes after Flexi migration

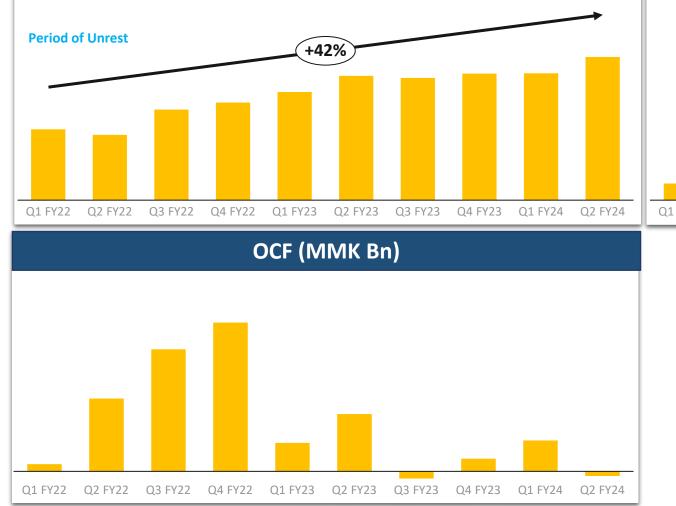


Digital transactions accelerated since COVID and now contributed more than 90% of total transactions

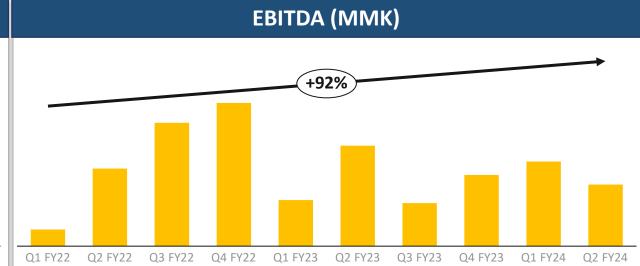


Number of transactions in millions

Continue to be profitable even during Covid, banking/cash crisis, foreign currency restrictions, stringent regulatory compliance and political changes in Myanmar; Need to invest in IT & Digital transformation for next phase of growth



Revenue (MMK)



Financials as of September 2023

# Wave Money turned profitable at three-year mark

outperforming the GSMA mobile money benchmark



# Our performance was supported by three key assets

### **Key pillars**

## **Distribution**



# **Technology**

#### Description

#### Largest agent network

- ~60% of POS located in rural areas
- Three-tiered distribution for efficiency and velocity of money circulation:
  Super-agents, local sales staff and network sales agents
- Strong agent loyalty driven by income generation

## Biggest customer care center in Myanmar

- ~510 customer care operators performing IB, OB, social media, dispute desk, messaging service & channel partner desk
- Currently handling ~650K monthly inbound call volume with 84% customer satisfaction score and 89% call quality score
- One of the leading consumer brands in Myanmar with high brand awareness

### All in Myanmar

- 82 FTEs in Tech & Product, accounting for ~25% of total HQ staff
- Local talent deployment & knowledge transfer
- Building an agile organization in progress with in-house tech competencies spanning across product development, architecture, operations, software engineering, security, QA & release management
- Operationalize new offshore entity in Thailand to support IT transformation

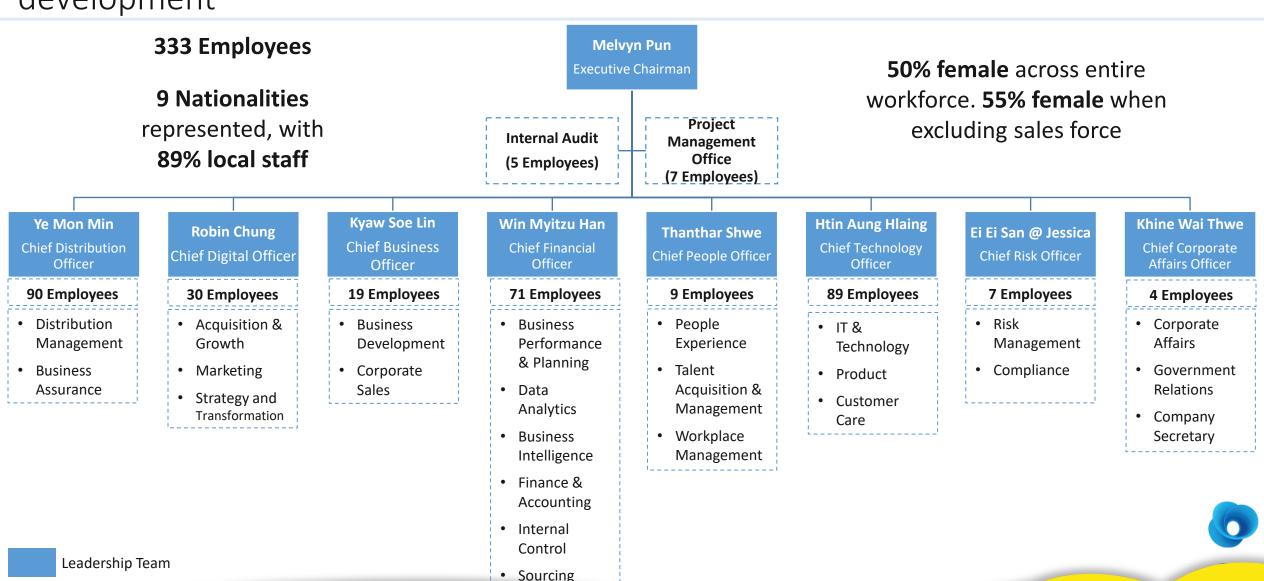








High performing team with focused and experienced international and local management team; Diverse employee base with strong focus on local development



Operations

## Table of Contents

1. Wave Money overview

2. Market environment

3. Key performance results

4. Future business plan



# Wave 25 will serve as a compass for the third chapter of DMM's growth journey



2016-2018

- Build brand
- Build technology & distribution infrastructure
- Generate cash cow in OTC

Pivot to Digital

2018-2020

- Insource Tech
- IT extraction
- Launch digital product



#### **Accelerate to Scale**

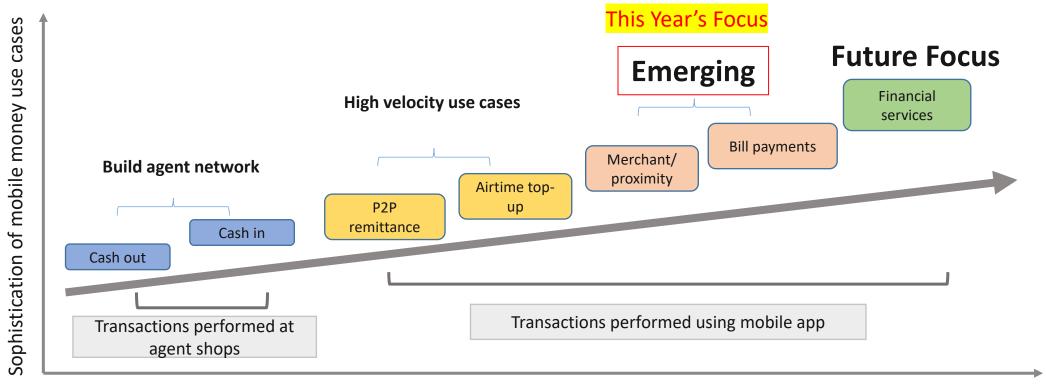
2020-2025

- Covid / political changes acceleration
- Build future revenue streams
- Digital transformation





As the digital market matures, we see an opportunity to become a leading "payments as a platform" and a digital lender



Expected customer uptake over time



- Creating multiple use cases and developing an ecosystem of digital payments
- Investment in digital transformation to modernise tech stack, including new core and eKYC
- Monetising customer data through high margin balance sheet products and merchant services



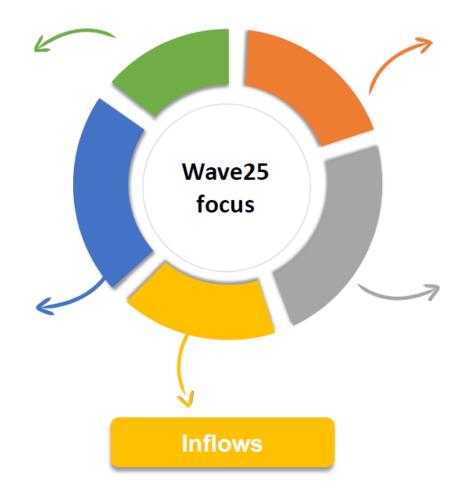
# Wave25 – Future Roadmap with the key focus currently on WaveScore for lending, Adtech, International Remittance and MMQR Payments

### Payments use cases

- MMQR P1 Payments
- **Cross-Border Payments**
- P2 Payments Companion
- Cards P3 Payments
- **Escrow Payments**

#### **Financial Services**

- BNPL P5 Financial Services
- Insurance P6 Financial Services
- Personal Loan



International Remittance

#### **Business Solutions**

- Ad-Tech
- Merchant Loans
- Data monetisation
- Loyalty

## **Digital Lifestyle**

- Mini App
- E-Commerce



Wave Money is a profitable, high growth company, in a market with huge potential. A strong history of success and performance.



### **Solid foundation**

- Trusted and loved national consumer brand
- Largest distribution network & OTC cash cow
- Largest mobile wallet user base with huge customer consumption data



## Synergy with Yoma Group

- One of the largest workforces in the country with over 7,000 staffs
- Yoma Bank (part of FMI)
- Yoma Strategic consumer businesses (Yoma F&B, Memories Group, Yoma Fleet, Yoma Micro Power)



## High performing team & culture

- A mix of international and local talent steeped in fintech, banking, telecom & tech
- Leading employer brand in the country



## A country with huge potential – despite the blip

- Development of digital infrastructure at remarkable rate
- Mobile money still in the nascent stage, substantial room for growth
- Current cash shortages to provide a tailwind leading to broader adoption of mobile money



