

Yoma Strategic Holdings Ltd.

EARNINGS RESULTS

12M-MAR2025 & 6M-MAR2025





REAL ESTATE



WAVE MONEY



LEASING



F&B



MOTORS

FINANCIAL HIGHLIGHTS

12M - MAR2025

KEY FINANCIAL HIGHLIGHTS

Resilient FY2025 Performance

Maintained operational stability notwithstanding macro challenges, leadership transition, and recent natural disasters.

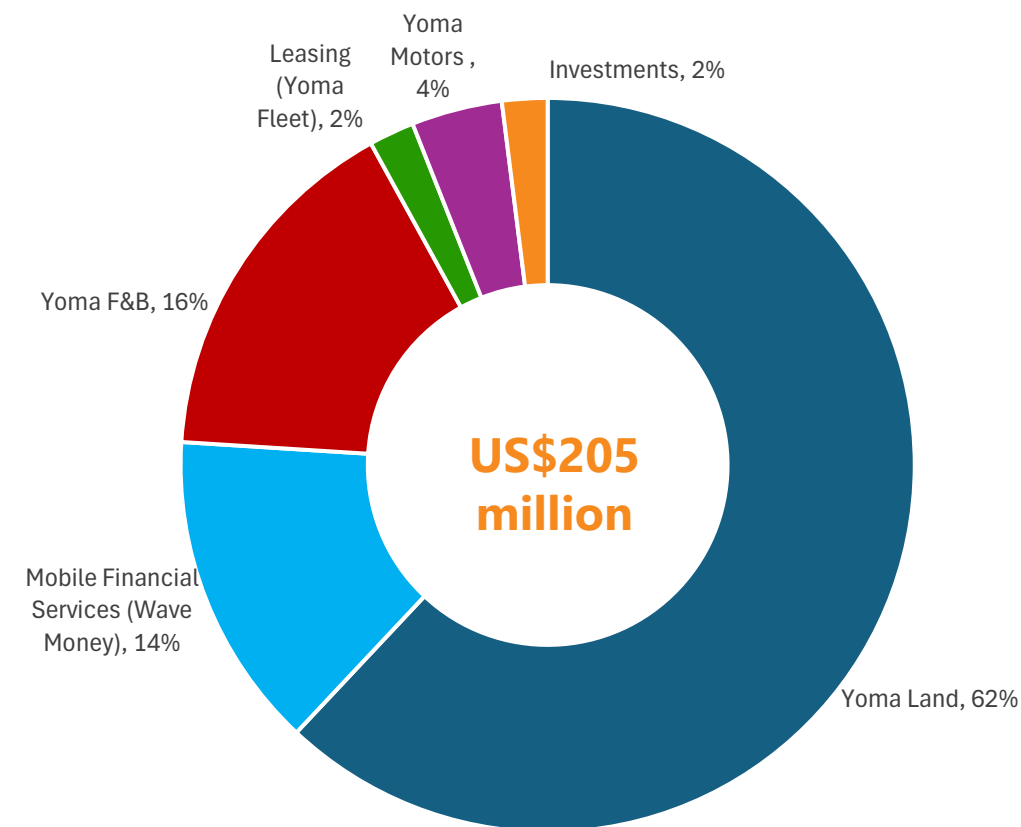
Stronger Second-Half Performance Across All Core Metrics

The **second half** showed improved results **supported by easing MMK depreciation** (MMK fell ~59% Y-o-Y in 1H vs. ~36% Y-o-Y in 2H).

Revenue Anchored by Real Estate, F&B and Mobile Financial Services Platforms

Yoma Land, Yoma F&B and Wave Money contributed **over 90%** of total revenue.

12M-Mar2025 Revenue Contribution



KEY FINANCIAL HIGHLIGHTS

Strong Revenue Growth in MMK

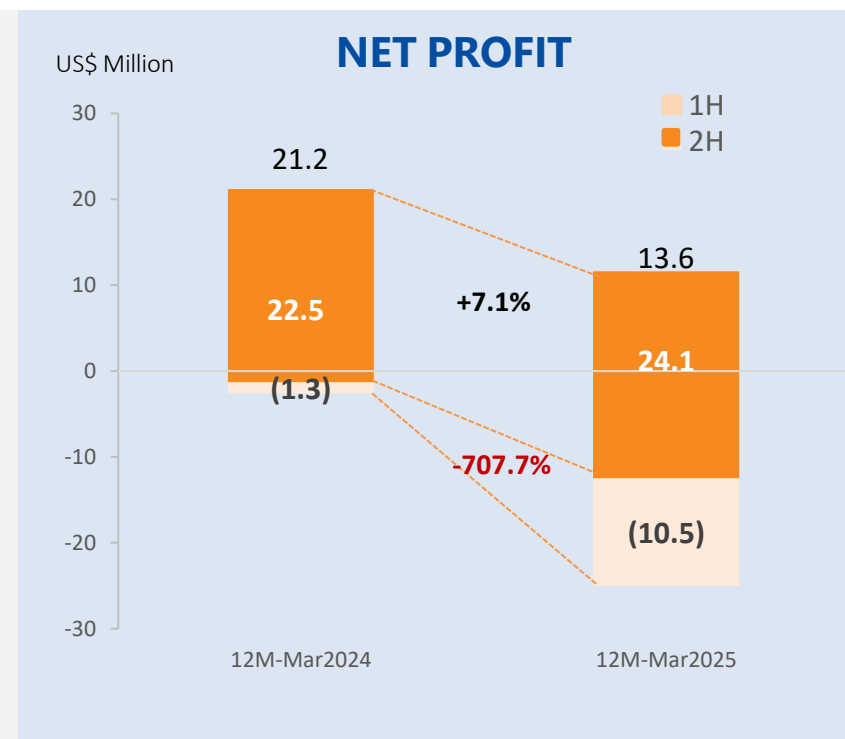
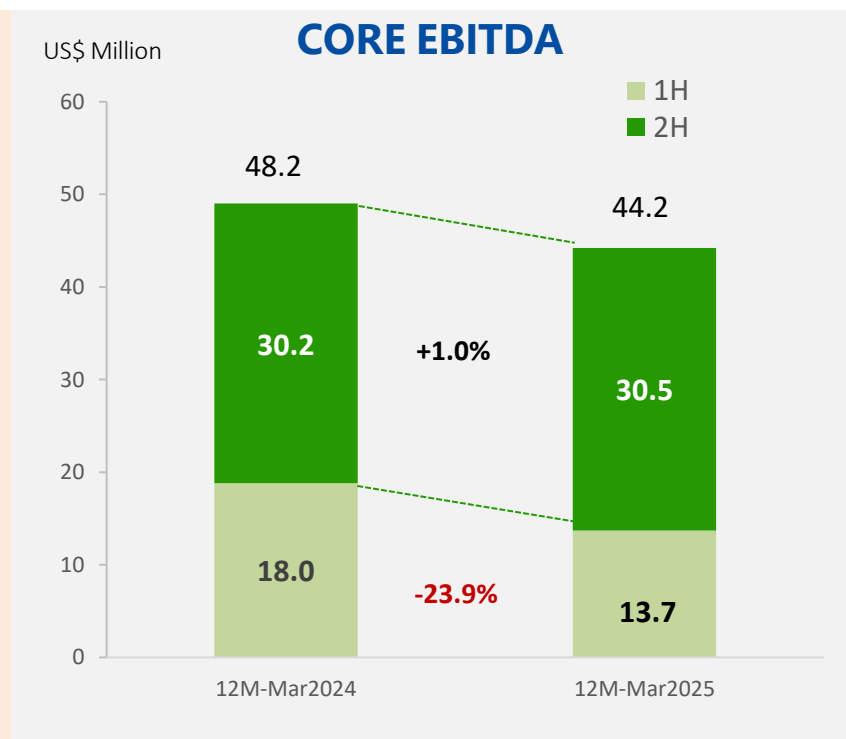
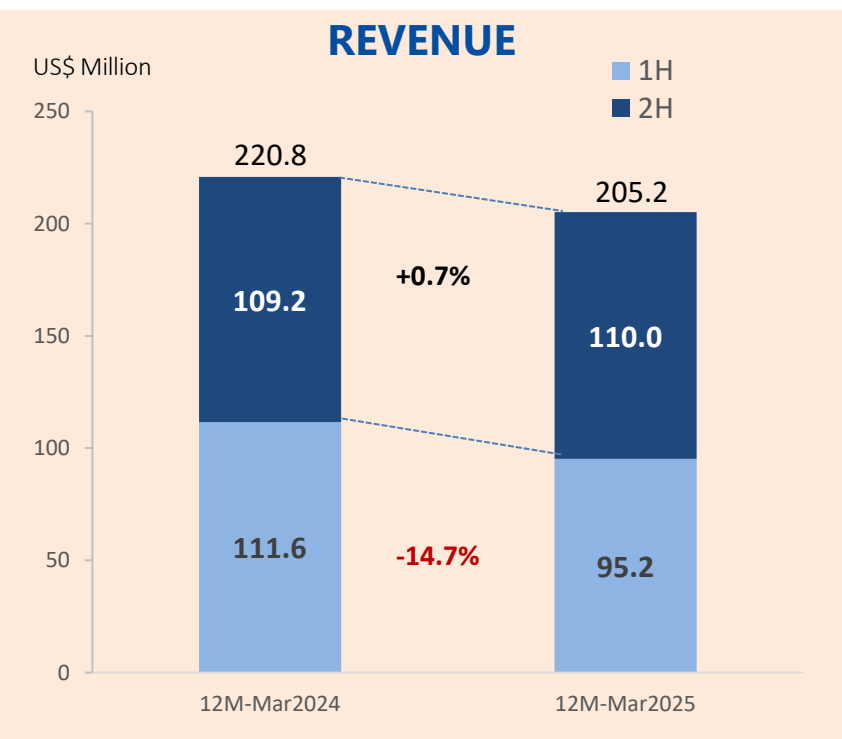
- Revenue grew **37.5%** in MMK terms, supported by **Yoma Land (+69.6%)** and **Yoma F&B (+52.1%)**.
- In USD terms, revenue stood at **US\$205.2 million**, down 7.1% Y-o-Y due to **~48% depreciation of MMK**.

Core Profitability Remained Stable

- Core EBITDA** of **US\$44.2 million**, down 8.3% Y-o-Y.
- EBITDA margin** held steady at **21.5% vs. 21.8%**, underscoring **disciplined cost management**.

Sustained Net Profit

- Net profit** of **US\$13.6 million**, down from **US\$21.2 million** in 12M-Mar2024.
- The decline mainly reflected **lower fair value gains** on investment properties (**US\$21.3 million vs. US\$45.1 million**).



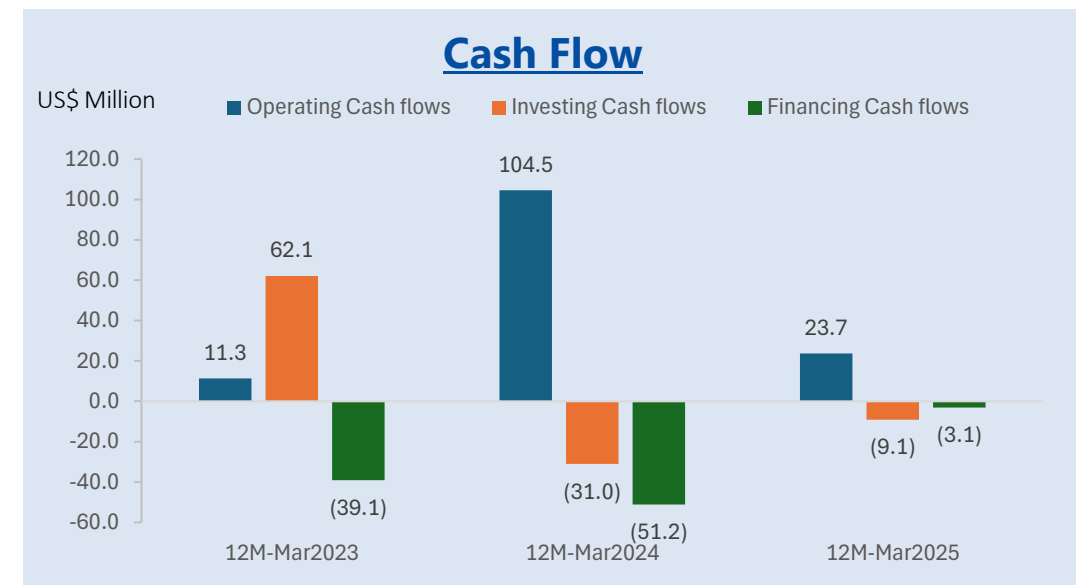
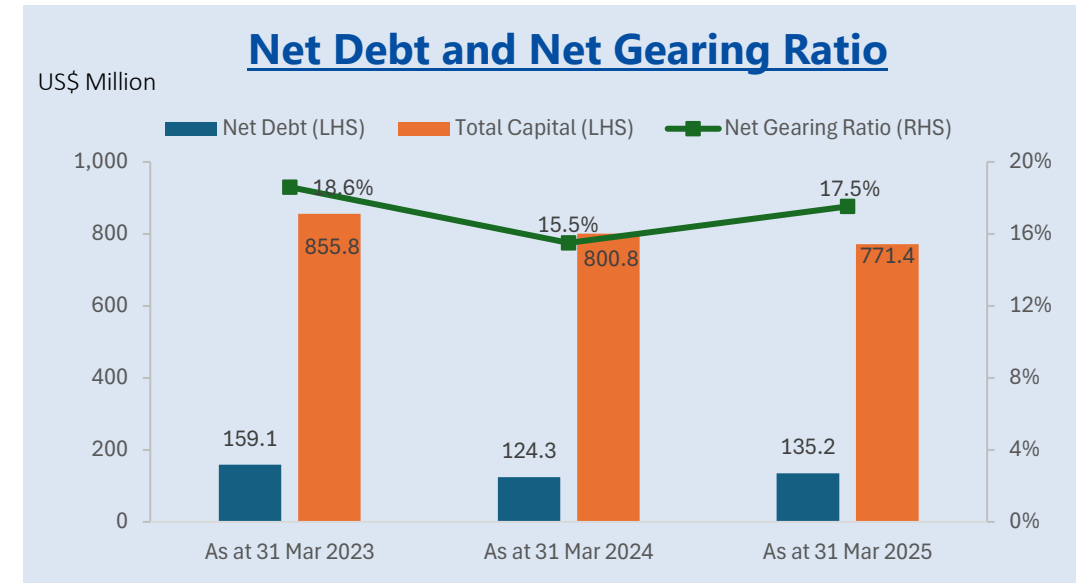
BALANCE SHEET

Net gearing increased from **15.5% to 17.5%**, mainly due to:

- A **reduction in cash balances**, resulting from:
 - **Working capital payments** to complete the Estella project. Phase 1 has been completed and handed over, and Phase 2 commenced handover in March 2025.
 - **Wave Money's investments** in core infrastructure and digital transformation initiatives.
 - **Capital expenditures at StarCity** to support the growing resident population.

The Group recorded **positive operating cash flow of US\$23.7 million** for 12M-Mar2025, primarily driven by the performance of Yoma Land Development.

Remains focused on reducing net gearing and shifting financing structures towards MMK-denominated borrowings, in line with local cash flows.



FINANCIAL HIGHLIGHTS

6M-MAR2025



KEY FINANCIAL HIGHLIGHTS

Group Results

Strong MMK revenue growth and resilient performance in USD terms:

- Revenue grew by **39.3% in MMK terms** supported by steady business momentum in selected sectors.
- In USD terms, revenue increased by **0.7% to US\$110.0 million**, despite a **~36% depreciation of MMK**.

Yoma Land Development and Yoma F&B led growth:

- **Yoma Land Development: +83.9% in MMK terms** driven by construction progress made at StarCity.
- **Yoma F&B: +58.5% in MMK terms** supported by strong consumer demand, pricing increases, and a larger operating platform.

Core EBITDA held steady at US\$30.5 million:

- **Disciplined cost management** across compensation, marketing, and other operations mitigated **inflationary pressures**.

Profit before tax increased by 14.7% from:

- Lower finance costs from **reduced interest expense** and **revaluation gains** on the THB bond.
- Lower impairment losses and non-core expenses.
- Partially mitigated by **smaller fair value gains** on investment properties.

| Income Statement and Key Income Statement Items, US\$ million | 6M-Mar2024 | 6M-Mar2025 |
|--|--------------|--------------|
| Revenue | 109.2 | 110.0 |
| Other gains | 3.8 | 7.2 |
| Operating expenses | (82.8) | (86.6) |
| Cost of inventories and subcontractors and related costs | (41.5) | (55.3) |
| Employee compensation | (13.0) | (10.9) |
| Marketing and commission | (16.3) | (9.0) |
| Others | (11.9) | (11.5) |
| Core EBITDA | 30.2 | 30.5 |
| Finance costs | (22.1) | (11.3) |
| Amortisation and depreciation of non-financial assets | (6.5) | (6.2) |
| Currency (losses)/gains, net | (1.2) | 0.1 |
| Share of profits of joint ventures | 1.5 | 0.6 |
| Share of lossess of associated companies | (4.6) | (2.9) |
| Net fair value gains | 43.0 | 17.6 |
| Gains on disposal of investment properties | 0.6 | 0.1 |
| Loss allowance on financial assets at amortised cost, net | (0.6) | (0.5) |
| Impairment loss on non-financial assets | (3.4) | (0.1) |
| Write-off of property, plant and equipment | N.M | N.M |
| Other non-core (expenses)/income | (11.7) | 0.8 |
| | (5.1) | (1.7) |
| Profit before income tax | 25.1 | 28.8 |
| Profit after taxation | 22.5 | 24.1 |

SEGMENT RESULTS

Yoma Land Development

Real estate development revenue rose 83.9% in MMK terms driven by:

- Additional sales of **Estella (16 units)** and **ARA (78 units)**.
- New projects — **ARA, Lotus Terrace, The Ren** — contributed **US\$14.2 million** (23.1% of Yoma Land Development revenue).
- Higher revenue from **Estella: US\$34.0 million** vs. **US\$11.5 million** in the prior year.
- **Estella Phase 2 (148 units)** began handover in March 2025.

Unrecognised revenue amounted to **US\$92.5 million** as at 31 March 2025 and is expected to be realised over the next 18-24 months as construction progresses.

As at 31 March 2025, booked and sold units:

- **Estella:** 687 of the 690 launched units.
- **ARA:** 514 of the launched 634 units.
- **City Loft West:** 635 of the 715 launched units.
- **Pun Hlaing Estate¹:** 42 of the 52 launched units.
- **Sandakuu:** 86 of the 157 launched units.

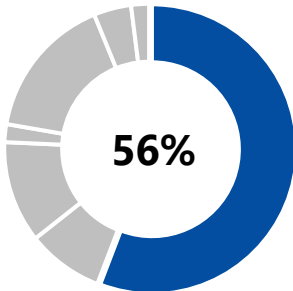
Core EBITDA increased with **higher revenue**:

- **Margins declined** due a **shift in product mix**.
- Partially offset by **close-out savings** from **completed projects**.

Profit before tax rose **36.7%** also as a result of:

- **Lower finance costs** (lower revaluation losses on USD loans).

¹ Includes Lotus Hill (15 semi-detached), The Hills (12 villas), Lotus Terrace (18 apartments) and The Ren (7 villas)



Revenue Contribution:

| Revenue: | Core EBITDA: |
|------------------|------------------|
| US\$61.4 million | US\$20.6 million |
| +32.9% Y-o-Y | +16.4% Y-o-Y |

| Income Statement and Key Income Statement Items, | 6M-Mar2024 | 6M-Mar2025 |
|--|------------|------------|
| US\$ million | | |

| | | |
|--|--------|--------|
| Revenue | 46.2 | 61.4 |
| Other gains | 0.5 | 0.3 |
| Operating expenses | (29.0) | (41.0) |
| Core EBITDA | 17.7 | 20.6 |
| Finance costs | (5.6) | (0.7) |
| Amortisation and depreciation of non-financial assets | (0.3) | (0.3) |
| Currency gains, net | 1.5 | N.M |
| Reversal of loss allowance/(loss allowance) on financial assets at amortised cost, net | 0.3 | (0.7) |
| Write-off of property, plant and equipment | - | N.M |
| Other non-core income | 0.4 | N.M |
| | (3.8) | (1.6) |
| Profit before income tax | 13.9 | 19.0 |

SEGMENT RESULTS

Yoma Land Services

Revenue grew by 8.5% in MMK terms:

- **Leasing and estate management revenue** (excluding operator fee income) up **36.5%** in 6M-Mar2025, supported by larger resident populations at both estates.
- **StarCity and Pun Hlaing Estate** host approximately **8,800** (+17.3% Y-o-Y) and **1,100** (+10.0% Y-o-Y) residents, respectively.

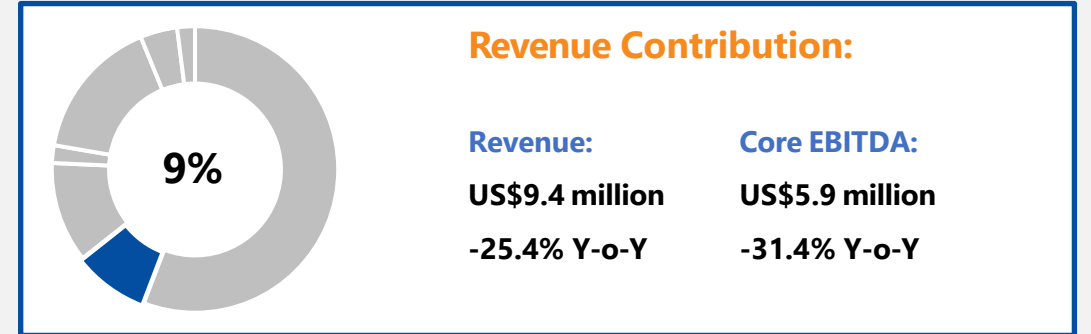
Partially offset by:

- **Lower operator fee income** (US\$5.7 million vs. US\$8.9 million) due to smaller fair value gains from Pun Hlaing Golf and Country Club.

Core EBITDA declined, mainly due to **lower operator fee income**, which was offset by lower operating expenses, particularly in terms of staff costs and utility expenses.

Profit before income tax was further impacted by:

- **Smaller fair value gains** on investment properties at Pun Hlaing Estate and StarCity, due to more **moderate real estate price growth in MMK terms**.



| Income Statement and Key Income Statement Items, US\$ million | 6M-Mar2024 | 6M-Mar2025 |
|---|-------------|-------------|
| Estate Operations | 11.6 | 8.9 |
| Leasing | 0.7 | 0.5 |
| Project Management and Construction | 0.4 | - |
| Revenue | 12.6 | 9.4 |
| Other gains | 0.1 | 0.1 |
| Operating expenses | (4.1) | (3.7) |
| Core EBITDA | 8.6 | 5.9 |
| Amortisation and depreciation of non-financial assets | (0.5) | (1.0) |
| Currency gains, net | 0.5 | N.M |
| Share of profits of joint ventures | - | 0.7 |
| Net fair value gains | 45.1 | 21.1 |
| Gains on disposal of investment properties | 0.6 | 0.1 |
| Loss allowance on financial assets at amortised cost, net | (0.1) | N.M |
| Write-off of property, plant and equipment | N.M | N.M |
| Other non-core income | 0.3 | 1.0 |
| | 46.0 | 21.9 |
| Profit before income tax | 54.5 | 27.7 |

SEGMENT RESULTS

Mobile Financial Services

Revenue declined by 26.3% in MMK terms.

OTC transaction volumes fell by 6.6% Y-o-Y, reflecting:

- Shift toward **digital channels**.
- Operational and macroeconomic headwinds, especially in **the outlying regions**.
- **Partially mitigated** by **11.4% growth** in bill payments via agent channels, especially **cash-in/cash-out services to banks** (launched mid-year).

Digital transaction volumes rose by 50.1% Y-o-Y, led by:

- Increased usage in **e-sports, digital ads and cash-in/cash-out**.
- **QR merchant base** at **175,000** with higher activity following the introduction of MMQR.
- **Airtime revenue** up **37.4%**, driven by increased consumption and telco data package prices.
- **Greater liquidity** in the **digital ecosystem**.

Unique users reached **8.4 million** as at 31 March 2025.

Core EBITDA declined in line with lower revenue:

- **Marketing and S&D spend** significantly reduced.
- Partially mitigated by higher **IT and e-KYC-related spend** to support **digital growth**.

Loss before income tax was mainly due to:

- **Higher depreciation expense** from IT system investments.



| Income Statement and Key Income Statement Items, US\$ million | 6M-Mar2024 | 6M-Mar2025 |
|--|------------|--------------|
| Revenue | 23.3 | 12.5 |
| Other gains | 2.2 | 2.6 |
| Operating expenses | (21.2) | (13.6) |
| Core EBITDA | 4.2 | 1.5 |
| Finance costs | (0.6) | (0.7) |
| Amortisation and depreciation of non-financial assets | (1.0) | (1.5) |
| Currency (losses)/gains, net | N.M | N.M |
| Impairment loss on non-financial assets | - | (0.1) |
| Write-off of property, plant and equipment | N.M | N.M |
| | (1.6) | (2.3) |
| Profit/(loss) before income tax | 2.6 | (0.7) |

¹ Unique users who perform any transaction in the last 90 days

SEGMENT RESULTS

Leasing

Revenue declined by 24.0% in MMK terms driven by:

- A **finance lease portfolio constrained by import restrictions** and softer demand as upfront cash requirements increased.
- **Lower operating lease fleet utilisation** following the expiration of certain leases and reduced corporate fleet requirements.
- **Lower daily rental utilisation** impacted by reduced domestic travel demand and additional KYC requirements.
- **Shrinkage in the MSP Caterpillar fleet** from softer demand due to difficulties in accessing rural worksites.

As of 31 March 2025, **third-party AUM stood at US\$24.5 million** with a **fleet size of 901 vehicles**.

Lower Core EBITDA in line with the revenue decline:

- Higher costs of **maintaining the aging fleet**.
- **Partially mitigated by higher gains on disposal of ex-fleet vehicles** from the strategic de-fleeting exercise.

Loss before income tax narrowed:

- **Lower depreciation expense** from a smaller vehicle fleet.
- **Currency revaluation losses** in the prior year.



| Income Statement and Key Income Statement Items, US\$ million | 6M-Mar2024 | 6M-Mar2025 |
|---|--------------|--------------|
| Revenue | 4.1 | 2.2 |
| Other gains | 0.3 | 0.6 |
| Operating expenses | (2.0) | (2.1) |
| Core EBITDA | 2.4 | 0.8 |
| Finance costs | N.M | N.M |
| Amortisation and depreciation of non-financial assets | (1.8) | (1.2) |
| Currency (losses)/gains, net | (3.0) | N.M |
| Reversal of loss allowance on financial assets at amortised cost, net | N.M | 0.1 |
| Write-off of property, plant and equipment | - | - |
| | (4.9) | (1.1) |
| Loss before income tax | (2.5) | (0.3) |

SEGMENT RESULTS

Yoma F&B

Revenue rose by 58.5% in MMK terms driven by:

- **Robust foot traffic** and **sales volumes** despite **multiple pricing adjustments** to manage inflation and MMK depreciation.
- **Successful marketing campaigns**, including limited-time offers (LTOs) and in-store promotions.
- **Network expansion** and **additional franchising fees** from YKKO.
- **Strategic partnerships** with foodpanda, Coca-Cola, WavePay, and Pocket.
- **SSSG of 61.3%** and **SSTG of 20.3%** across both brands.

As of 31 March 2025, the Group operated:

- **74 restaurants** – 36 KFC and 38 YKKO¹ in Myanmar².
- **5 franchised YKKO restaurants** in Myanmar.
- **1 YKKO outlet in Thailand.**

Core EBITDA **growth** **outpaced** the rate of revenue increase, supported by:

- Operational and marketing **efficiency gains** achieved from larger scale.

Profit before income tax vs. loss before income tax.

¹ Including related concepts/brands

² Four restaurants in Mandalay and Nay Pyi Taw remain offline as of the date of the Announcement due to the impact of the earthquake.



| Income Statement and Key Income Statement Items, US\$ million | 6M-Mar2024 | 6M-Mar2025 |
|--|--------------|-------------|
| Revenue | 15.2 | 17.7 |
| Other gains | 0.1 | 0.1 |
| Operating expenses | (13.8) | (15.4) |
| Core EBITDA | 1.4 | 2.4 |
| Finance costs | (0.4) | (0.1) |
| Amortisation and depreciation of non-financial assets | (1.4) | (1.2) |
| Currency (losses)/gains, net | (0.6) | 0.1 |
| Write-off of property, plant and equipment | N.M | N.M |
| Other non-core income/(expenses) | N.M | N.M |
| | (2.4) | (1.1) |
| (Loss)/profit before income tax | (1.0) | 1.3 |

SEGMENT RESULTS

Yoma Motors

Revenue grew by 22.6% in MMK terms.

Passenger Vehicles increased by **194.0%** in MMK terms:

- **7 Volkswagen vehicles** were sold during 6M-Mar2025 vs. NIL in 6M-Mar2024 after inventory restocking.
- **3 Ducati motorbikes** were sold in 6M-Mar2025 vs. 4 in 6M-Mar2024, with improved pricing and stronger after-sales servicing revenue.
- **No Mitsubishi vehicles** were available for sale in both 6M-Mar2025 and 6M-Mar2024.

Heavy Equipment increased by **12.5%** in MMK terms:

- **20 New Holland tractors** were sold during 6M-Mar2025 vs. 78 tractors in 6M-Mar2024 as a result of limited financing options and flood-related crop losses in the agricultural sector.
- **29 Hino trucks and 5 YHE generators** were sold in 6M-Mar2025 vs. NIL in 6M-Mar2024 following the availability of stock and the resumption of sales.

Core EBITDA was stable from:

- **Higher margin contributions** from New Holland implements, YHE generators and Hino trucks.
- Volkswagen vehicles sales and after-sales servicing carried **broader margins**.

Smaller loss before income tax included:

- **Lower depreciation expense, currency losses and expected credit loss provisions** in the Heavy Equipment segment.



| Income Statement and Key Income Statement Items, US\$ million | 6M-Mar2024 | 6M-Mar2025 |
|--|--------------|--------------|
| Passenger Vehicles | 0.3 | 0.6 |
| Heavy Equipment | 4.8 | 3.9 |
| Revenue | 5.0 | 4.6 |
| Other gains | 0.4 | 0.1 |
| Operating expenses | (4.9) | (4.2) |
| Core EBITDA | 0.5 | 0.5 |
| Finance costs | (0.1) | (0.1) |
| Amortisation and depreciation of non-financial assets | (0.8) | (0.5) |
| Currency losses, net | (0.3) | (0.1) |
| Share of profits/(losses) of joint ventures | 0.5 | N.M |
| Loss allowance on financial assets at amortised cost, net | (0.8) | N.M |
| Write-off of property, plant and equipment | N.M | N.M |
| Other non-core income | 0.3 | N.M |
| | (1.1) | (0.6) |
| Loss before income tax | (0.6) | (0.1) |

Updates on March 2025 Earthquake



Impact & Response

Operational Impact:

- **Minimal impact** on the Group's operations; limited effects in Yangon (primary base of the Group's activities).
- **Temporary disruptions** at:
 - Yoma F&B: 13 restaurants temporarily closed; 9 reopened as of the date of the Announcement.
 - Wave Money: immediate agent/network outages; quickly restored within days.

Group Response:

- **Humanitarian assistance:** food, water and essentials donated to affected communities.
- **Wave Money relief:** free cash-out for customers in impacted cities.
- **Electricity support:** solar charging stations provided to areas with long-term power outages.
- **Rebuilding efforts:** support for damaged homes and infrastructure.

Financial Impact:

- **No material impact** expected on FY2026 performance.
- **Estimated direct loss of revenue** from business interruptions being **less than 1% of the Group's 12M-Mar2025 revenue**.
- **Direct total costs** related to **net damage repairs and disaster relief support** of less than US\$1 million.

Selective Development Opportunities

- **Rebuilding** required in **Mandalay/Naypyitaw**.



FOR ENQUIRIES

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Note: This news release should be read in conjunction with the results announcement released on the SGXNet on the same date.



THANK YOU

